

**TWINNING CONTRACT**

**Support to the Statistics**

**Kosovo**



**MISSION REPORT**

**on**

**2.3.1.1 Continued support to implementation of Action Plan**  
Component no 2 National Accounts

Mission carried out by  
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11-14 November 2014


***IPA 2012***

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## List of Abbreviations

ANA	Annual National Accounts
ESA 95	European System of Accounts 95
ESA 2010	European System of Accounts 2010
EU	European Union
GDP	Gross Domestic Product
IPA	Instrument for Pre-accession Assistance
IMF	International Monetary Fund
LFS	Labour Force Survey
QNA	Quarterly National Accounts
QGDP	Quarterly GDP
KAS	Kosovo Agency for Statistics
NA	National Accounts
NACE rev.1	Nomenclature statistique des activités économiques dans la Communauté européenne, revision 1
NACE rev.2	Nomenclature statistique des activités économiques dans la Communauté européenne, revision 2
NAD	National Accounts Department
NOE	Non-Observed Economy
R&D	Research and development
SIDA	Swedish International Development Cooperation Agency
SBS	Structural Business Survey
SUTs	Supply and Use Tables
ToRs	Terms of Reference

## Executive Summary

The mission carried out in component 2 – National accounts of the twinning project in the period had as main objectives the assessment of the current situation and update of the action plan elaborated at the beginning of the project, January 2014.

In the field of national accounts, KAS was involved in the IPA 2011 multi-beneficiary project and was beneficiary of the IMF technical assistance until June 2014. In the IPA 2011 project, KAS had two main objectives: implementation of ESA 2010 and implementation of quarterly national accounts. IMF technical assistance provided support for the improvement of annual national accounts by production and expenditure approaches, in current and constant prices.

The implementation of ESA2010 was focussed on the estimation of research and development (R&D), military expenditure, output of the Central Bank insurance activity and distribution of FISIM following the new methodology. These estimates were included in the revised time series of GDP, elaborated for the period 2008-2012, by production and expenditure approaches, as well as for the estimates of GDP by expenditure approach for 2013 (published in September 2014).. IMF provided technical assistance for the improvement of annual national accounts and revision of the time series 2008-2012. The revision was focussed on estimation of: (i) output and intermediate consumption of non-financial units based on SBS data; (ii) output of government (including a new method for CFC calculation), (iii) Household Final Consumption (HFC) based on commodity flow approach; (iv) imputed rent using cost approach based on data provided by Population and Housing Census; and (v) constant prices of government output and tax on products. The revised data, along the estimates for 2013 of GDP by expenditure approaches were published in September 2014; the GDP by production approach for the same period will be published, at the end of November 2014..

KAS started the calculation of quarterly GDP (QGDP) in the frame of IPA 2011 project for the period 2010 –2012; the results, along the estimation of 2013 and of first quarter 2014 will be published at the beginning of December 2014. Further improvements will be developed next year; KAS is planned to publish the revised time series of QGDP (2010-2013) based on revised annual data in June 2015, along the quarterly estimates for 2014.

The action plan for 2015 was elaborated taking into account the on-going projects and the work plan of KAS .. The milestones decided are based on the current commitments and the twinning objectives. Their achievement depends not only on the development of national accounts, but on the progress of other statistical fields, as structural and short-term statistics, prices, social statistics (Households Budget Survey and Labour Force Survey) and access to administrative data sources. KAS signed in June 2014 a Memorandum of Understanding with Tax Authority in order to obtain detailed information necessary for national accounts compilation. Data are provided in a regular basis, electronically.

The action plan elaborated at the beginning of the project was very ambitious in its own right, but KAS developed a sustainable activity and having the project technical support, achieved big part of the objectives proposed. The work plan developed for 2015 take into consideration the results obtained and the midterm operational objective for the National Accounts Department (NAD), which is to regularly produce National Accounts in comply with table 1 of the ESA2010 transmission program.

## 1. General comments

This mission report was prepared within the Twinning Project „Support to Statistics” within Component 2 of the project. The mission was aimed at defining the strategic plan for the development of national accounts in the second part of the project ( year 2015).

The concrete objectives of the mission were:

- To updating the action plan and to assisting KAS in extending the action plan with a midterm operational plan.

The consultants would like to express their thanks to all officials and individuals met for the kind support and valuable information which we received during the stay in Kosovo, and which highly facilitated the work of the consultant.

**This views and observations stated in this report are those of the consultants and do not necessarily correspond to the views of EU, KAS or Statistics Denmark and our implementation partners( NI-CO / Statistics Finland / Istat / Statistics Lithuania).**

## 2. Assessment and results

The current state of affairs was presented orally by National Accounts Staff and discussed with the consultants during the mission.

The most recent publication on KAS’ website includes GDP by the expenditure approach in current prices for the period 2008 – 2013, in constant prices 2009 – 2012, GDP by the production approach in current and constant prices 2006 – 2012. Moreover, Supply and Use Tables (SUTs) and the production and generation of income accounts by institutional sectors for the years 2005, 2006 and 2007 have previously been elaborated but updated estimates were not realised.

An integrated compilation and publishing of annual GDP based on the expenditure and production approaches as well as quarterly National Accounts started to be established in the frame of the work plan of KSS for 2015 and based on the progresses achieved in the frame of the twinning and IPA 2011 projects. The first estimates of QGDP by production and expenditure approaches, at current and constant prices will be published at the beginning of December 2014; the activity will continue next year, and in June 2015 the first version of annual GDP 2014, as sum of quarters, by production and expenditure approaches will be available. In the same time, it is foreseen to elaborate and publish semi-final version of annual GDP 2014 by production and expenditure approaches, at the same time, in November 2015.

### ***2.1 Activities realised in 2014***

The plan elaborated at the beginning of the twinning project (January 2014) is presented in table 1.

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## **Activity 1. Annual National Accounts (ANA)improvement**

### **1.1 ESA 2010 implementation:**

Kosovo started the ESA 2010 implementation last year, under IPA 2011 project. A road map for the implementation of the new methodology was elaborated and was related with:

- Production boundary: research and development (R&D), FISIM, output of Central Bank, non-life insurance
- Non-financial assets: weapon system.

The other changes are considered either not relevant for Kosovo economy, or, due to the limited human resources of KAS, not possible to be implemented in the next period.

The estimates in line with ESA 2010 have been realised for the period 2008-2012. The data sources used for the estimates and the method applied were presented in detail in the report of the mission carried out by Clementina Ivan-Ungureanu in the period 9-13 June 2014. The same methodology was applied for GDP 2013 estimation.

### **1.2 Revision of ANA- 2008-2012 (IMF project) both approaches, current and constant prices, based on ESA2010, NACE rev.1**

Along the implementation of ESA 2010, a revision of annual data started in the frame of IMF project, for the period 2008-2012 concerning estimation of: (i) output and intermediate consumption of non-financial units;(ii) output of government (including a new method for CFC calculation), (iii) Household Final Consumption (HFC) (iv) imputed rent based on user cost method using data from Population and Housing Census carried out in 2012 and (v) estimation in constant prices of government output and taxes on products. The method of HFCs calculation was totally changed, moving from an estimation based on Household Budget Survey (HBS) to a commodity flow approach.

The revised time series of GDP 2008-2012 by expenditure was published in September 2014 and by production in November 2014. The entire revision of GDP by production and expenditure approaches, at current and constant prices for the period 2008-2012 was a very difficult task taking into account the short time of its realization and the human resources of the NAD. The new data presents some inconsistencies; recommendations for improvements have been provided to NAD by the expert (Clementina Ivan-Ungureanu) during the mission carried out in the period 1-5 September 2014.

### **1.3 Conversion to NACE rev.2 for GDP 2008-2012 ( if corresponding table is available in June 2014)**

Part of the transmission to ESA2010 is to convert the previous NA estimates to NACE rev. 2. The conversion process in itself is only done from the production side and should not affect the total GVA and GDP. This property can be used as a control in the calculations. This project relies heavily on a conversion bridge between NACE rev. 1 and rev. 2.

KAS started the process to implement NACE rev.2 two years ago. The classification was analysed and translated into Albanian language. A working group was established with experts from KAS, Tax Authority and Kosovo Businesses Registration Agency (which is under the Ministry of Trade and Industry), in order to ensure the conditions for the implementation of the new classification. In 2013, a special survey was conducted for 27000 units in order to establish the correspondence table between the actual classification (NACE rev.1) and the new one. Based on the conditions of the country and the results of the survey, a



transition table was realised by the Department of Economic Statistics and was available at the end of August 2014.

This conversion table was used by NAD for the estimation of output and intermediate consumption by activity, based on NACE rev.2. The estimates have been realised for the period 2008-2013 and will be published at the end of November 2014.

#### **1.4 GDP 2013 by expenditure approach, based on ESA 2010; publication of the results**

The work plan elaborated by KAS for the year 2014 foreseen to have the estimation of annual GDP by expenditure approach available in September and by production approach in November 2014.

GDP 2013 by expenditure approach, at current and constant prices was published in September 2014; the estimates followed ESA 2010 methodology.

#### **1.5 GDP 2013 by production approach based on ESA 2010, NACE rev.2; publication of the results**

The GDP for 2013 by production approach, at current and constant prices, based on ESA 2010, using NACE rev. 2. will be published at the end of November 2014.

#### **1.6 GDP 2014 by production and expenditure approaches, ESA 2010**

The integrated production and simultaneous publishing of expenditure and production side of GDP will be established in 2015. The work plan will be detailed further, taking into account the objectives and the conditions; it would be possible to publish the preliminary results at the end of June 2015 based on quarterly data and provisional version in November 2015 if SBS statistics will be available in time.

### **Activity 2. Quarterly GDP**

KAS developed in 2014 an intense activity for the implementation of quarterly national accounts. The activity started at the beginning of 2013, in the frame of IPA 2011 multi beneficiary programme. The implementation process began with the estimation of QGDP by production and expenditure approaches for the years 2010-2012, for which annual data were available.

The main objectives of work plan elaborated were achieved and the first estimates of QGDP for the period 2010- first quarter 2014, based on ESA 2010 methodology, by production and expenditure approaches, at current and constant prices will be disseminated in December 2014. The estimates are based on the available administrative and statistical data sources and are benchmarked to the annual GDP.

### **Activity 3 - Elaboration of Supply and Use Tables (SUTs)**

KAS estimated and published SUTs for the years 2005-2007, in current and constant prices. The first two SUTs have been elaborated in the frame of the IPA project “*Further support to the Statistical Office of Kosovo*” carried out in the period 2007-2009. After the end of the project, KAS elaborated SUTs for 2007 in current and constant prices, but the activity did not continue. SUTs represent an important tool for the national accounts improvement in

quarterly and annual basis. For this reason, it should be considered to start the compilation of SUTs for 2013 with the support of the twinning project.

Structural Business Survey (SBS) represents the main data source for the estimation of annual national accounts and can provide information for the compilation of SUTs. The SBS questionnaire to collect data for 2013 was improved, in order to answer to SUTs needs.

The major part of the SUTs activity was planned to be developed in 2015.

#### **Activity 4. Improve the methodology and the statistical measure of the non-observed economy (NOE)**

At the end of the last year, KAS had the support of IPA 2011 to elaborate an action plan for the estimation of non-observed economy (NOE) based on the Eurostat tabular approach. The estimation of NOE types (N1 to N6) depends on the availability of administrative and statistical data sources. Based on the action plan, KAS was looking in 2014 to find financial support from some donors in order to conduct the surveys, but by the end of the year any progress was done; the annual and quarterly estimates of GDP include any estimation of NOE.

#### ***2.2 Proposed plan for activities in 2015***

The interconnectedness of the ongoing projects (IPA 2012) and the expected results was discussed with the staff and management of the NAD and it was proposed the operational plan (table 2) of activities for 2015. It is considered a realistic plan, which includes the activities and objectives in the NA Department, based on the availability of data sources and of human resources.

Table 2 Operational plan 2015

	2014				2015											
	11	12	13	14	15	16	17	18	19	20	21	22	23	24		
	XI	XII	I	II	III	IV	V	VI	VII	VIII	IX	X	XI	XII		
<b>Activity 1. Annual National Accounts improvement</b>																
1.5 GDP 2013 by production based on ESA 2010, NACE rev.2 - publication	F															
1.6 Annual GDP improvement				S				F								
1.7 GDP 2014 by production and expenditure, ESA 2010, based on quarterly data								x								
1.8 GDP 2014 by production and expenditure- semi-final data										S				F		
<b>Activity 2. QGDP</b>																
2.4 Establishing QGDP estimation methodology ( indicator method)	F															
2.5 Estimation of QGDP 2013 and IQ 2014 , production and expenditure, ESA2 010 current and constant, NACE rev.2	S	F														
2.6 Publication QGDP 2010-2013 and IQ 2014		x														
2.7 Revision QGDP 2008-2013 based on annual data improvement				S			F									
2.8 Q1-Q4 2014 , production and expenditure,current and constant, NACE rev.2				S				F								
2.9 Publication QGDP 2010-2014 - and maybe 2015Q1								F								
2.10 Current publication of QNA (2015q2-q3)							S				q2			q3		
<b>Activity 3 - Elaboration of Supply and Use Tables (SUTs)</b>																
3.1 Assessment of data sources and improvement in order to estimate SUTs																
3.2 SUTs in current prices for 2013																
3.3 SUTs for 2014 in current and constant prices																
<b>Activity 4. Improve the methodology and the statistical measure of the non-observed economy (NOE)</b>																
4.1 Illegal ( drugs)																
4.2 Assessment of data sources for NOE estimation																
4.3 Estimation of NOE differents types and its integration in National Accounts																

### Activity 1 Annual National Accounts improvement

1.7 GDP 2014 by production and expenditure, ESA 2010, based on quarterly data; 1.8 GDP 2014 by production and expenditure- semi-final data

In 2014 as in all previous years, it was a gap in the publication of GDP by production and expenditure approaches. One of the objectives of the twinning project will be to create the conditions for estimation and publishing the annual GDP by production and expenditure approaches, at current and constant prices, at the same time. This objective will be realised in 2015; the work plan for next year foreseen the publication of provisional version of GDP 2014 by production and expenditure approaches (as sum of quarters) in June 2015 and the semi-final version in November 2015.

The further improvements of annual GDP will be based on the recommendations made during the missions carried out in 2014. A special attention should be paid for the improvement of Structural Business Survey (SBS) concerning its quality and timelines in order to be used in a proper way for national accounts compilation.

### Activity 2 Quarterly GDP

The activity plan for QGDP estimation and dissemination was discussed with the management and the staff of National Accounts Department (NAD). This year, KAS has as objective to disseminate the quarters II, III and IV of 2014 and the first two quarters of 2015 (quarter I in August and quarter II in November 2015). As the implementation of quarterly

GDP is a difficult task, it was normal to have a gap between the publication of data and the reference period. For the first two quarters 2015, the delay is almost 5 months, in the conditions when the European regulations on national accounts request to disseminate quarterly data within 2 months after the end of the period.

### **Activity 3 Elaboration of Supply and Use tables (SUTs)**

The participants from KAS showed interest in the establishment of benchmark supply and use tables for the year 2013.

The experts made a presentation showing examples of supply and use matrices. It was demonstrated how various statistical sources should be used to fill different parts of the table. It was also shown that the SUT-framework can be dimensioned to include more or less detail to take into account the availability of data and resources for the compilation. Finally it was shown how data can easily be extracted from or entered into the SUT-framework. It was, however, stressed that the creation of a benchmark SUT from scratch requires considerably more work than the compilation of similar tables for following (or previous) years

It was mentioned that a commodity-flow system is already used to estimate final uses for some products and that this can be seen as a starting point for a SUT-system. It is, however, believed that some supply is missing, specifically in areas where the existence of informal activity can be expected. A new system will require the definition of an exhaustive classification of products preferably based on an established international classification e.g. CPA, but aggregated to a number of products that can be identified in Kosovo's source data. Similarly classifications for industries, consumption groups and subgroups of capital formation must be chosen in a way that takes into account the availability of source data.

If 2013 is chosen as the year for a benchmark SUT it is important that it is based on results from an industrial survey for 2013 as well as a new agricultural survey, none of which can be expected to be available until the second half of 2015.

New SUTs for 2013 will require information from the SBS-statistics for at least:

- The values for Total output
- Intermediate consumption
- Compensation of employees

for each of the industries shown as columns in the SUT.

Usually SBS can also be expected to provide figures for:

- Opening and closing inventories of materials, goods for resale, finished products and work in progress
- GFCF by types
- Purchase and sale of goods for resale

The SBS-questionnaires for 2013 have now been collected. A number of problems have turned up:

- Unusually low response-rate in the 2013 survey. The survey was collected during the summer holidays.
- The original validation procedure was cut down, leaving many errors to be corrected manually.

- Non-response units can be identified in administrative registers e.g. the VAT-register.
- Inactive units should be excluded.
- Detailed data for the missing units may be found in SBS for 2012 or 2014.
- Otherwise imputed data may be based on relations from units that have responded.
- Excel and Access are the only tools for programming that are available for this work at the moment.

It could be appropriate to look for some assistance with the planning and/or programming of the validation procedure as well as the procedure for grossing up, to ensure that results will be ready when needed for the SUT.

A SUT-system requires definition exhaustive classifications for products, industries, consumption groups and subgroups of capital formation. They should be chosen in a way that takes into account the availability of source data and shall preferably have a well-defined relation to official international classifications e.g. CPA, NACE, COICOP or COFOG.

- Planning of a new system could start in a mission as early as spring of 2015.
- As soon as classifications have been determined, an “empty” SUT-framework can be created.
- The real work on the new SUTs will have to await the results from SBS for 2013.
- It is necessary that those people who will work on SUTs have the necessary time. It is unrealistic that population with data can start before the second half of 2015.
- Data entry will probably require two missions + work in between.
- Balancing of product balances and final balancing of trade-margins, taxes and VAT could require another two missions, but such requirements will of course depend on the size and detail of the SUT as well as the quality of the data that are initially entered into the system.

A better overview of the process and its requirements can probably be obtained during the first “planning”-mission.

#### **Activity 4. Improve the methodology and the statistical measure of the non-observed economy (NOE)**

As in 2014 any activity was developed for the estimation of non-observed economy (NOE), the objective in this field was transferred for 2015. The NAD experts should to identify the available data sources and to collect the available information. The NOE estimation should start this year in order to be included in national accounts and , specially in SUTs.

### **3. Conclusions and recommendations**

It is recommended that the operational plan in the National Accounts Department is further broken down in smaller components and that these are assigned to specific staff members. A close follow up on the progress made is also recommended.

It is recommended to improve the short term statistics in terms of content and dissemination deadlines to make it more available and useful for the estimation of quarterly national accounts.

It is recommended that a mission in the spring of 2015 is dedicated to consideration of how SUTs for the year 2013 can be compiled. During this mission a number of decisions can be made on the classifications for products, industries, consumption groups and other final uses that will determine the size of SUT-system. If the necessary data from SBS and other sources can be made available in time, the work on SUTs could take place in the second half of 2015.

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**List of proposed milestones:**

- i. Annual GDP improvement  
Deadline: June 2015
- ii. GDP 2014 by production and expenditure- semi-final dataDeadline : November 2015
- iii. Revision QGDP 2008-2013 based on annual data improvement  
Deadline: May 2015
- iv. Current publication of QNA (2015q2-q3)prices  
Deadline: September 2015; December 2015  
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**Risks****Proposed missions:**

- Revision QGDP 2008-2013 based on annual data improvement( action 2.7)QNA:  
Support to finalize data for 2010-2013, Iq 2014, ESA95, NACE rev. 2 ( action 2.5)
- QNA : Support to finalise quarters 2014 - ( action 2.8))
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- Support to compilation of annual GDP 2014, production and expenditure approaches  
(action 1.8)
- Support to compilation of SUTs (action 3.1)
- 

**Annex 1. Terms of Reference**

**EU Twinning Project**  
**KS12 IB ST 01**  
**Support to Statistics**

**Terms of Reference:****Component 2: National Accounts**
**Activity 2.3.1.1: Continued support to implementation of**  
**Action Plan**
**Scheduling:**

**Tor –ready date: 27 October 2014**

**Start / end of activity:**

**Gravesen and Larsen: 11-14 November 2014**

**Ivan-Ungureanu: 10-14 November 2014**

**Reporting time: 21 November 2014**

**Mandatory result of the component:**

<b>Mandatory Result</b>	<b>Intervention logic</b>	<b>Benchmarks</b>	<b>Sources of information</b>	<b>Assumptions</b>
2.3.1	<p>Initial support to implementation of Action Plan for National Accounts</p> <p>Continued support to implementation of Action Plan for National Accounts</p> <p>Final Support to implementation of Action Plan for National Accounts</p>	<ul style="list-style-type: none"> <li>• Mission report uploaded on project homepage</li> <li>• Selected areas of the National Accounts updated according to ESA2010</li> </ul>	<ul style="list-style-type: none"> <li>• Twinning quarterly reports</li> <li>• Mission Report</li> <li>• Updated action plan</li> </ul>	<ul style="list-style-type: none"> <li>• Sufficient absorption capacity</li> <li>• Low turnover of staff involved in implementation</li> <li>• Staff works on project related tasks in between missions</li> <li>• Access to accurate primary statistics</li> <li>• A detailed Terms of Reference is developed in a timely manner detailing tasks (input), expected output, participants of the activity and agenda</li> </ul>

**Subject / purpose of activity: 2.3.1.1 activity**

Consultations and discussion with unit of National Accounts and Business Statistics. Interviews and cooperation with KAS experts from Business Statistics and also the SBS mission expert Virginia Balea conducting activity 3.2.1.2 Final reduction of production and improving quality of SBS (the two missions are scheduled within the same week)

Reviewing plans for National Accounts in Kosovo

Advise National Accounts at KAS on an operational plan for NA in Kosovo

In activity 2.1.1 (Clementina Ivan-Ungureanu and Timmi Graversen)



conducted in January 2014 a detailed action plan regarding National Accounts is defined for the year 2014 (see table 2). At the time of writing the activity plan was considered possible but highly ambitious by the MS experts. KAS considered the plan and the activities necessary to realise KAS long term international commitments both internally in Kosovo and in relation to donors and organisations external to Kosovo like Eurostat. Eurostat is focused on realising the combination of ESA2010 and NACE rev 2.

Some initial planning for 2015 is available in the report from 2.1.1 but this planning now needs to be confirmed and / or rearranged according to what has actually been accomplished in 2014.

The report from 2.1.1 identifies 3 major risks to the road map for National Accounts in Kosovo: these are; I. Loss of focus and spreading the activities on to many subjects, II. The bridge/ conversion key between Nace 1.1 and Nace 2 and III .lack of quarterly data. This activity should therefor address all 3 major risk areas and state the current state of play in these.

### **Expected output of activity 2.1.1:**

Mission report. Updated action plan for National Accounts in Kosovo including operational plan and programming of the activities in this component. Advise on how to prioritize relevant actions in the area of Business Statistics in order to ensure that data for the National Accounts is available in a orderly and timerly way and with the necessary quality.

Current status of all elements of the 2014 plan

Adjusted plan for 2015

Assesment of the overall feasibility of KAS plans for national accounts.

### **KAS resources:**

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**Description of the background for the activity**

The 2012 Adapted Global Assessment report (AGA) prepared by Eurostat states the following about National Accounts (p.53-54): In 2010 KAS prepared with IPA support an “Action Plan for compiling and publishing comprehensive statistics on National Accounts and labour market”. That Plan is in principle a useful instrument to organize the future development of National Accounts together with the development of standards and sources that are needed for the enhancement of coverage and improvement of National Accounts data.

The Twinning Project has already had 5 activities in Component #2 National Accounts:

Activity 2.1.1: Assessment and update of Action Plan (Gravesen and Ivan-Ungureanu)

Activity 2.3.1.4: Support to implementation of Action Plan for National Accounts with special focus on Quarterly National Accounts (Ivan-Ungureanu)

Activity 2.2.1: Review of annual accounts by production and expenditure approach (Ivan-Ungureanu)

Activity 2.3.1: Initial support to implementation of Action Plan for National Accounts, with a focus on NACE 2 conversion (Ivan-Ungureanu)

Activity 2.2.1.1: Continued review of annual accounts by production and expenditure approach (Ivan-Ungureanu)

This mission is supposed to evaluate the outcome of the missions already and to assist KAS to extend the action plan with a midterm operational plan. Also the mission should assess the quality of the data from Business Statistics and other external sources used for producing National Accounts at KAS

**Activities to be undertaken in preparation for the mission:**

- Adapted Global Assessment report (AGA)
- Annual Plan of Official Statistics 2015
- Program of official statistics 2013 -2017
- Strategic Development Plan 2009- 2013
- Mission reports from previous missions on NA (all published at [www.dst.dk/kosovo](http://www.dst.dk/kosovo))

**The expected activities are:**

- Update of action plan for improvement of National Accounts
- Development of detailed plan for future actions by the twinning program

**Expected output:**

- Mission report – according to template
- Detailed plan for further activities to be completed in component 2 by the twinning program

- Updated version of the National Accounts action Plan – ready for consideration by KAS senior management

### **Annex 1. Programme, - November 2014**

Day	Place	Time	Event
1	KAS	10:00	KAS: Overview of what has been accomplished since the first mission on NA in January
		10:45	Coffee break
		11:00	Planning the week
		12:00	Lunch break
		13:30-15:30	Discussions on various approaches ahead for KAS
2	KAS	09:00-16:00	Workshop/discussions (Program to be completed) Discussions with Business Statistics and Virginia Balea
3	KAS	09:00	Workshop/discussions continued (Program to be completed)
		10:30	Coffee break
		10:45	Discussion on recommendations
		12:00	Lunch break
		13:30	Report writing
4	KAS	10:00	Debriefing: Experts, Component Leader and RTA
		10:30	Report writing

## **Annex 2. Persons met**

### KAS:

#### National Accounts

Ilir Berisha, director of Economic Direction,

Xhevrie Fetahu, head of National Accounts Department,

Ylli Shala, Ilir Mazrekaj, Emine Bajrami Florije Krapu, Nysret Sylejmani, Besim Mehmeti

#### SBS and Business register

Hysni Elshani, Head of Economic Statistics Department and Muhamet Kastrati, expert

### RTA Team:

Per Knudsen, RTA

Nora Zogaj, RTA Assistant