

**TWINNING CONTRACT**

**Support to the Statistics**

**Kosovo**



**MISSION REPORT**

**on**

2.1.1 Assessment and update of action plan

**Component no 2 National Accounts**

Mission carried out by  
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*IPA 2012*

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## Table of contents

Executive Summary .....	4
1. General comments .....	5
2. Assessment and results .....	5
3. Conclusions and recommendations .....	12
Annex 1. Terms of Reference.....	15
Annex 2. Persons met.....	19

## List of Abbreviations

ANA	Annual National Accounts
ESA 95	European System of Accounts 95
ESA 2010	European System of Accounts 2010
EU	European Union
GDP	Gross Domestic Product
IPA	Instrument for Pre-accession Assistance
IMF	International Monetary Fund
LFS	Labour Force Survey
QNA	Quarterly National Accounts
QGDP	Quarterly GDP
KAS	Kosovo Agency for Statistics
NA	National Accounts
NACE rev.1	Nomenclature statistique des activités économiques dans la Communauté européenne, revision 1
NACE rev.2	Nomenclature statistique des activités économiques dans la Communauté européenne, revision 2
NAD	National Accounts Department
NOE	Non-Observed Economy
R&D	Research and development
SIDA	Swedish International Development Cooperation Agency
SBS	Structural Business Survey
SUTs	Supply and Use Tables
ToR	Terms of Reference

## Executive Summary

The first mission carried out in component 2 – National accounts of the twinning project had as its main objectives assessment of the current situation and update of the action plan.

In the field of national accounts, KAS is involved in the IPA 2011 multi-beneficiary project and is beneficiary of the IMF technical assistance. In the IPA 2011 project, KAS has two main objectives: implementation of ESA 2010 and implementation of quarterly national accounts; IMF technical assistance provides support for the improvement of annual national accounts by production and expenditure approaches and in current and constant prices.

The experimental estimates concerning research and development (R&D), military expenditure, output of the Central Bank, insurance activity and quarterly GDP for the period 2010 – second quarter 2013 will be available in May 2014, when the project will finish. IMF technical assistance will be provided until June; in these conditions, the twinning project represents the main support for the development of annual and quarterly national accounts in Kosovo in 2014 and 2015.

The action plan was elaborated taking into account the on-going projects and the work plan of KAS for 2014 elaborated at the end of the previous year. The milestones decided are based on the current commitments and the twinning objectives. Their achievement depends not only on the development of national accounts, but on the progress of other statistical fields, as structural and short-term statistics, prices, social statistics (Households Budget Survey and Labour Force Survey) and access to administrative data sources. The action plan is very ambitious in its own right and depends on the primary statistics being developed and made available as required by the action plan for national accounts..

We believe that a realizable midterm operational objective for the National Accounts Department (NAD) would be to be able to regularly produce National Accounts to comply with table 1 of the ESA2010 transmission program.

## 1. General comments

This mission report was prepared within the Twinning Project „Support to Statistics”. It was the first mission to be devoted to National Accounts(NA) within Component 2 of the project. The mission was aimed at defining a strategic plan forming the base of the further implementation of the project in this statistical area.

The concrete objectives of the mission were:

- To updating the action plan and to assisting KAS in extending the action plan with a midterm operational plan.

The consultants would like to express their thanks to all officials and individuals met for the kind support and valuable information which we received during the stay in Kosovo, and which highly facilitated the work of the consultant.

**This views and observations stated in this report are those of the consultants and do not necessarily correspond to the views of EU, KAS or Statistics Denmark and our implementation partners( NI-CO / Statistics Finland / Istat / Statistics Lithuania).**

## 2. Assessment and results

The current state of affairs was presented orally by National Accounts Staff and discussed with the consultants during the first days of the mission.

The most recent publication on KAS' website includes GDP by the expenditure approach in current prices for the period 2004 – 2012, in constant prices 2006 – 2012, GDP by the production approach in current and constant prices 2006 – 2012. Moreover, Supply and Use Tables (SUTs) and the production and generation of income accounts by institutional sectors for the years 2005, 2006 and 2007 have previously been elaborated but updated estimates were not realised. An integrated compilation and publishing of annual GDP based on the expenditure and production approaches as well as quarterly National Accounts have not yet been established. There is a gap between the estimations of GDP by expenditure approach (data for 2012 were published in September 2013) and production approach (data for the same year, were published in December 2013).

Below in table 1 is an update of the Action plan from 2010 with comments.

**Table 1: Main points from KAS Action Plan 27 September 2010**

The first column is a numbering introduced here for reference the second and third columns is the original Action plan from 2010. The 4<sup>th</sup> column represents the actual stage and 5<sup>th</sup> column includes suggestions from this mission.

No	Action	Period	Achieved January 2014	Revised objectives for 2014
1	Estimation and publication of GDP, 2009 and 2010 by production and expenditure approaches in the same time	2012	no	Operational plan 1.2 (2008-2012)
2	Improve the GFCF estimation in line with ESA95 methodology	2011	no	Operational plan 1.1
3	Improve the institutional sectors accounts estimations	2012	no	-
4	Estimation of the consumption of fixed capital in general government sector using details information from data sources	2011	no	Operational plan 1.1
5	Improve the changes in inventories estimation by activity/sector and by type (work-in-progress, finished goods, goods for resale and raw materials and supplies)	2011	no	-
6	Improve the estimation of agriculture national accounts indicators by integrating the results of EEA	2011	Calculations made for 2012, but not yet integrated in GDP)	Operational plan 1.2
7	Elaboration of SUT 2009 in current and constant prices	End 2012	no	SUTs 2013 available end 2015
8	Implementation of short term statistics, mainly to collect information concerning the turnover by activities, expenditures, investments, wages and number of employees	2011	no	Operational plan 2.4
9	Experimental calculation of quarterly GDP	2011	Experimental internal calculations by production for 2010-2011 almost finalised. QGDP by expenditure side for this period and the estimations for 2012 are in progress.	Operational plan 2.1 2010q1-2013q2
10	Improvement of NOE estimation based on available data sources and the tabular approach	2013	Some experimental calculations (labor force method) for 2012 in progress	Operational plan 1.1
11	Development of quarterly national accounts	2012-2014	no	Operational plan 2.4, 2.5 and 2.7
12	Estimation of annual GDP by income approach by activities	2014	no	-
13	Estimation of consumption of fixed capital using PIM method	2012-2014	no	-
14	Allocation of FISM by sectors and users based on the concrete situation in Kosovo;	2012-2014	Calculations prepared. Not yet integrated in GDP	Operational plan 1.1
15	Participation of all staff to training courses in the field of national accounts	Permanent		-
16	Implementation of the knowledge acquired during the courses in the current practice of national accounts compilation	Permanent		-
17	Improvement of foreign languages knowledge ( specially for English language) of all staff to allow the access to international methodologies in the field of national accounts	Permanent		-

Several of the components in table 1 have been work in progress for some time and the commitments to previously arranged projects with EU and IMF support are extensive. Furthermore the published KAS road map for 2014 is quite ambitious regarding the expected National Accounts results.

In the plans for this year it is expected:

- to implement ESA2010 until September 2014;
- to convert from NACE rev. 1 to NACE rev. 2 until September 2014;
- to integrate the expenditure and production approaches and
- to publish Quarterly GDP (QGDP) by production and expenditure approaches, current and constant prices, for the first time at the end of 2014 , with data for the period 2010-2013 and the first quarter 2014.

The possibilities to extend the activities beyond what is already planned are very limited taking into accounts the current situation and the human resources available. An increase of staff in National Accounts Department is necessary, especially in this period when quarterly national accounts are implemented and the transition to ESA 2010 should be realised.

The many on-going projects ( IPA 2011 and the future IPA 2012 and IMF project) is not conflicting with each other but the immediate impression is that the activities are somewhat fragmented. Furthermore there are many interdependencies between the components of the National Accounts development projects and there is a need to coordinate and plan the projects and objectives to make sure they all move in the same direction.

A midterm operational objective for the National Accounts Department (NAD) would be to be able to regularly produce National Accounts to comply with table 1 of the ESA2010 transmission program.

## **2.3 Proposed plan for activities in 2014**

The interconnectedness of all the ongoing projects and the expected results was discussed with the staff and an operational plan (table 2) focused on the activities for 2014 was developed. We have as much as possible tried to make a realistic plan for all the activities and objectives in the NA Department for 2014. This means that below are a mixture of work in progress planned in previous support programs, ongoing projects and the KAS 2014 road map. We have taken the interconnectedness of the components into account which means that the components should be finalized in the order presented because later projects build on results from previous projects.

**Table 2: Operational plan 2014**

	2014												2015																		
	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24							
	I	II	III	IV	V	VI	VII	VIII	IX	X	XI	XII	I	II	III	IV	V	VI	VII	VIII	IX	X	XI	XII							
<b>Activity 1. Annual National Accounts improvement</b>																															
1.1 ESA 2010: R&D,military, FISIM, output Central bank, labor force method for 2010-2012	S		F																												
1.2 Revision of ANA- 2008-2012 (IMF)both approaches, current and constant, ESA2010, NACE rev.1	S		S			F																									
1.3 Conversion to NACE rev.2 for GDP 2008-2012 ( if corresponding table is available in June 2014)					S		S			F																					
1.4 GDP 2013 expenditure based on ESA 2010- publication					S		F			F																					
1.5 GDP 2013 by production based on ESA 2010, NACE rev.2 - publication									F																						
1.6 GDP 2014 by production and expenditure, ESA 2010																			x		x										
<b>Activity 2. QGDP</b>																															
2.1 Finalising QGDP for 2010q1-2013q2, current and constant, both approaches, based old ANA, NACE rev.1	S		F		IPA																										
2.2 Finalising QGDP for 2010q1-2013q4 current and constant, both approaches, based on ESA 2010, NACE rev.1					S		S			F																					
2.3 Conversion to NACE rev.2 for 2010-2013					S		S			F																					
2.4 Establishing QGDP estimation methodology ( indicator method)					S		S			F																					
2.5 Estimation of QGDP 2013 and IQ 2014 , production and expenditure, ESA2 010 current and constant, NACE rev.2									S				F																		
2.6 Publication QGDP 2010-2013 and IQ 2014											x																				
2.7 Estimation of II-IV QGDP 2014 , production and expenditure,current and constant, NACE rev.2															S		F		S		x		x								
<b>Activity 3 - Elaboration of Supply and Use Tables (SUTs)</b>																															
3.1 Assessment of data sources and improvement in order to estimate SUTs	S		F																												
3.2 SUTs in current prices for 2013													S		F																
3.3 SUTs for 2014 in current and constant prices																			S		F										
<b>Activity 4. Improve the methodology and the statistical measure of the non-observed economy (NOE)</b>																															
4.1 Illegal ( drugs)					S		F																								
4.2 Assessment of data sources for NOE estimation					S		F																								
4.3 Estimation of NOE differents types and its integration in National Accounts											S		F																		



## **Activity 1. Annual National Accounts (ANA)improvement**

### **1.1 ESA 2010 implementation:**

The implementation of ESA 2010 includes: estimation of research and development (R&D), of military expenditures, estimation of the output of Central Bank, insurance activities and estimation of a part of non-observed economy based on labour force method. All these improvements are work in progress and comprise objectives included in the IPA 2011 multi-beneficiary program and others supported by IMF. The new estimations based on ESA 2010 methodology will be done for the period 2010-2012 and will be integrated in the existing accounts to ensure the ESA 2010 transmission to Eurostat in September 2014.

### **1.2 Revision of ANA- 2008-2012 (IMF project) both approaches, current and constant prices, based on ESA2010, NACE rev.1**

It is planned to have an IMF mission in March/April with the objective of revising and integrating the production and expenditure side of ANA together with the incorporation of new results for the financial sector.

### **1.3 Conversion to NACE rev.2 for GDP 2008-2012 ( if corresponding table is available in June 2014)**

Part of the transmission to ESA2010 is to convert the previous NA estimates to NACE rev. 2. The conversion process in itself is only done from the production side and should not affect the total GVA and GDP. This property can be used as a control in the calculations. It is advisable to perform this transformation as a separate process, independent of the other changes, to make sure that a check of total GDP can be done before moving to further compilation processes. This project relies heavily on a conversion bridge between NACE rev. 1 and rev. 2. The conversion key should be produced from the double coded and revised information on industries in the Structural Business Survey (SBS) for 2013. In order to realise the conversion of GDP by production to NACE rev.2 before the transmission of data to Eurostat (September 2014), it is necessary that the conversion keys provided by Economic Department of KAS are available in June.

### **1.4 GDP 2013 by expenditure approach, based on ESA 2010; publication of the results**

The work plan elaborated by KAS last year and approved by the Government foreseen to have the estimation of annual GDP by expenditure approach available in September and by production approach in November 2013. The gap in the time is still in practice. One of the objectives of the twinning project will be to estimate and publish GDP by production and expenditure approaches, at the same time, in a balance form; this could be realised in 2015. The action plan presented in the table 2 follows the KAS work plan, and in this condition, current production of expenditure side of GDP for 2013 will be available in September 2014. This time it will have to be based on the framework of the ESA2010 ANA.

### **1.5 GDP 2013 by production approach based on ESA 2010, NACE rev.2; publication of the results**

The current production of production side of GDP for 2013 will be based on ESA 2010, using NACE rev. 2.

## **1.6 GDP 2014 by production and expenditure approaches, ESA 2010**

As it was mentioned above, the integrated production and simultaneous publishing of expenditure and production side of GDP will be established in 2015. The work plan will be detailed further, taking into account the objectives and the conditions; it would be possible to publish the preliminary results at the end of March 2015 based on quarterly data and provisional version in September 2015 if SBS statistics will be available in time.

## **Activity 2. Quarterly GDP**

KAS develops an intense activity for the implementation of quarterly national accounts. The activity started at the beginning of 2013, in the frame of IPA 2011 multi beneficiary programme. The implementation process began with the estimation of QGDP by production and expenditure approaches for the years 2010-2012, for which annual data are available. The analysis of the results will be used to define a methodology of the QGDP estimation in real time, based on the available data sources. In the frame of IPA 2011 project, the experimental results for the first 2 quarters of 2013 will be presented.

The action plan agreed during the mission with the NAD staff and management and presented in table 2 takes into consideration the objectives of IPA 2011 and the work plan already established by KAS concerning the publication of quarterly data.

### **2.1 Finalising QGDP for 2010 q1-2013q2, current and constant prices, both approaches, based old ANA, NACE rev.1**

This is work in progress under the IPA 2011 project. The method of the existing results for 2010- 2012 calculated from production side is mainly to distribute the existing annual results to quarters using quarterly available indicators. To calculate the first and second quarter of 2013 it will be necessary to make a projection of the results from 2012 using quarterly indicators.

### **2.2 Finalising QGDP for 2010-2013 current and constant prices, both approaches, based on ESA 2010, NACE rev.1**

The new estimates for ESA 2010 elaborated for the annual accounts will be integrated in quarterly data; in this respect, the time series of QGDP for the period 2010- 2013 will be revised to bench to annual data. This represents the first step of the revision process.

### **2.3 Conversion to NACE rev. 2 for QGDP 2010-2013**

The second step of the revision process will be to revise the quarterly time series by implementing NACE rev.2. The conversion of quarterly data will follow the revisions of annual national accounts.

### **2.4 Establishing QGDP estimation methodology (indicator method)**

### **2.5 Estimation of QGDP 2013 and IQ 2014 , production and expenditure, ESA2010 current and constant, NACE rev.2**

## 2.6 Publication QGDP 2010-2013 and IQ 2014

An important step in the implementation of quarterly national accounts is to establish the methodology for the estimates. Based on available data sources in monthly and quarterly basis and the analysis of the first estimates of QGDP for the period 2010-2013 a methodology will be defined. This will be used to revise the preliminary estimates of 2013 and to elaborate the accounts for the first quarter of 2014. The results will be published at the end of the year, based on the work plan elaborated by KAS.

## 2.7 Current estimation of QGDP 2015 (IQ- IIQ)

Based on the action plan elaborated, starting with 2015, the QGDP will be estimated and disseminated in current production and the normal deadline will be 90 days after the end of the period. The achievement of this objective depends on the availability and quality of statistical and administrative data sources.

## Activity 3 - Elaboration of Supply and Use Tables (SUTs)

KAS estimated and published SUTs for the years 2005-2007, in current and constant prices. The first two SUTs have been elaborated in the frame of the IPA project “*Further support to the Statistical Office of Kosovo*” carried out in the period 2007-2009. After the end of the project, KAS elaborated SUTs for 2007 in current and constant prices, but the activity did not continue. SUTs represent an important tool for the national accounts improvement in quarterly and annual basis. For this reason, it should be considered to start the compilation of SUTs for 2013 with the support of the twinning project. In order to ensure the needed data, it is necessary to improve SBS for 2013. Preparations for that could begin in 2014, but the major part of the SUTs activity should be done in 2015.

## Activity 4. Improve the methodology and the statistical measure of the non-observed economy (NOE)

At the end of the last year, KAS had the support of IPA 2011 to elaborate an action plan for the estimation of non-observed economy (NOE) based on the Eurostat tabular approach. The estimation of NOE types (N1 to N6) depends on the availability of administrative and statistical data sources. For the moment, due to the fact that there is a lack of data sources, the action plan includes some possibilities to cover different NOE type by conducting special surveys in households and enterprises or applying different methods using the existing data sources. At present, based on this plan, KAS is looking to find financial support from some donors in order to conduct the surveys; in the meantime, the NAD experts started to collect the available information for the estimation of the drugs activities and to integrate the results in NA. These estimations could be done during this year and will represent part of the ESA 2010 implementation. These activities should be performed in 2014 to the extent that it is possible to finalise them in time to be integrated in the NA compilation (activity 1.4 and 1.5). Extending the activities by collecting new information and increasing exhaustiveness in this area should not take away resources from the other components of the compilation in NAD in 2014 but should be postponed to 2015. Another improvement will be done in the frame of IPA 2011 project, concerning the estimation of the NOE based on the input labour method for 2012 (activity 1.1). This method will be possible to apply due to the fact that starting with 2012 the Labour Force Survey (LFS) is conducted in a quarterly basis with results concerning the annual average value of employment in Kosovo, by activities, based on NACE rev.2.

### 3. Conclusions and recommendations

The working plan for 2014 is filled with commitments to previous projects so we have decided to make an operational plan for NA for 2014 taking these activities into account. Furthermore we have indicated suggestions for the components in the Action plan for 2015 but detailed planning of this should be done by the end of 2014 to take account of the progress made during 2014.

It is recommended that the operational plan in the National Accounts Department is further broken down in smaller components and that these are assigned to specific staff members. A close follow up on the progress made is also recommended.

It is recommended that the compilation of a conversion bridge between NACE rev. 1 and rev. 2 in the SBS and business register division is accelerated to be finalised in June 2014. If this is not possible the entire work plan suggested will be delayed.

It is recommended that the adjustments to the SBS questionnaire for 2014 is discussed and coordinated with National Accounts Department in order to provide the needed data for national accounts compilation and estimation of SUTs 2013

It is recommended to improve the short term statistics in terms of content and dissemination deadlines to make it more available and useful for the estimation of quarterly national accounts.

The staff has been increased and now consists of 7 statisticians. There will be further increases in staff by 4 persons this year (two persons will be hired by SIDA and two persons by KAS) year. Increase in human resources will of course enhance the possibilities for the NAD to fulfil the many commitments. It is none the less very important especially for management to realise that a doubling of staff capacity over a few years is a management challenge. It is important to adjust the management effort to realise the full potential of the extra staff members. Some methods could be: to divide some of the bigger tasks into smaller tasks; to use the experienced staff as supervisors to the less experienced; to have a close follow up on performance by weekly reporting etc. No matter how it is done it is important to realise that there is a specific management task to be addressed in order to realize the full potential of the additional resources.

### List of proposed milestones:

- i. Quarterly benchmark estimates for 2010q1-2013q2 based on ESA95, NACE rev. 1, production and expenditure approaches, in current and constant prices  
Deadline: May 2014
- ii. Implementation of ESA 2010; revised annual accounts for the period 2010-2012  
Deadline : September 2014
- iii. Estimation of annual GDP 2013 by expenditure approach, current and constant prices  
Deadline: September 2014
- iv. Quarterly benchmark estimates for 2010-2013 based on ESA2010, NACE Rev. 2, production and expenditure approaches, in current and constant prices  
Deadline: October 2014
- v. Estimation of annual GDP 2013 by production approach, current and constant prices  
Deadline: November 2014
- vi. Publication of QGDP 2010-2013 and first quarter 2014, based on ESA 2010 and NACE rev.2  
Deadline: December 2014/

### Risks

Taking into account the present delays of the objectives of the Action plan from 2010 the expected activities in the KAS Road map for 2014 is very ambitious and as such has large risks. The major risks to be aware of are:

- Loss of focus and spreading the activities on to many subjects - including taking on more obligations to new projects.
- The conversion to NACE rev. 2 is dependent on a finalised conversion of the business register, the SBS and the preparation of a bridging table between NACE rev. 1 and 2. This project is still work in progress.
- The existing work in progress results for QNA are only based on quarterly distribution of existing annual figures. A method and a system to produce current timely estimates for recent quarters is not yet developed and depends on the availability and quality of statistical and administrative data sources

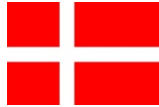
### Proposed missions:

- Improvement of SBS and SUTs preparation (action 3.1)
- QNA: Support to finalize data for 2010q1-2013q2, ESA95, NACE rev. 1 ( action 2.1)
- Conversion from NACE rev.1 to NACE rev.2 ( actions 1.3 ANA and 2.3 QNA)
- Indicator based estimation system for QNA (action 2.4)
- Support to compilation of annual GDP 2013 from expenditure side (action 1.4)
- Support to compilation of annual GDP 2013 from production side (action 1.5)
- Support for the elaboration of the first publication of QGDP, 2010-2014q1 ( action 2.5 and 2.6)

*Actions needed for preparing the next mission – fill out and add tables as needed.*

<b>Action</b>	<b>Deadline</b>	<b>Responsible person</b>

## Annex 1. Terms of Reference



### EU Twinning Project KS12 IB ST 01 Support to Statistics

#### Terms of Reference:

#### Component 2: National Accounts

#### Activity 2.1.1: Assessment and update of Action Plan

#### Scheduling:

Tor –ready date: 11 December 2013

Start / end of activity: 6-10 January 2014

Reporting time: 24 January 2014

#### Mandatory result of the component:

Mandatory Result	Intervention logic	Benchmarks	Sources of information	Assumptions
2.1.1	Assessment and update of action plan	<ul style="list-style-type: none"> <li>Mission report uploaded on project homepage</li> <li>Updated action plan for National Accounts in Kosovo including operational plan/ programming of the activities in 2.2 developed</li> </ul>	<ul style="list-style-type: none"> <li>Twinning quarterly reports</li> <li>Mission Report</li> <li>Updated action plan</li> </ul>	<ul style="list-style-type: none"> <li>Sufficient absorption capacity</li> <li>Low turn-over of staff involved in implementation</li> <li>Staff works on project related tasks in between missions</li> <li>Access to accurate primary statistics</li> <li>A detailed Terms of Reference is developed in a timely manner detailing tasks (input), expected output, participants of</li> </ul>

				the activity and agenda
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### **Subject / purpose of activity: 2.1.1 activity**

Consultations and discussion with unit of National Accounts. Interviews with local stakeholders to confirm the priorities of the original National Accounts action plan.

### **Expected output of activity 2.1.1:**

Mission report. Updated action plan for National Accounts in Kosovo including operational plan and programming of the activities in 2.2.

### **KAS resources:**

Mrs. Xhevrie Fetahu, Head of division for National Accounts, [Xhevrie.Fetahu@rks-gov.net](mailto:Xhevrie.Fetahu@rks-gov.net)  
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### **Member state resources:**

Ms Clementina Ivan-Ungureanu, Expert, Statistics Denmark, [iu\\_clem@yahoo.com](mailto:iu_clem@yahoo.com)  
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### **Twinning resources:**

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### **Description of the background for the activity**

The 2012 Adapted Global Assessment report (AGA) prepared by Eurostat states the following about National Accounts (p.53-54): In 2010 KAS prepared with IPA support an “Action Plan for compiling and publishing comprehensive statistics on National Accounts and labour market”. That Plan is in principle a useful instrument to organize the future development of National Accounts together with the development of standards and sources that are needed for the enhancement of coverage and improvement of National Accounts data. However, it appears that the Action Plan already needs a complete update, due to many important actions that were planned for 2011 which could not be fulfilled. It is moreover recommended that the Plan should be much more prepared in the form of a mid-term operational plan, which would include the setting of objectives and clear priorities in accordance with the demands of the main users, including the European Commission. It should detail the activities to be carried out with the support of assistance projects, the results of the activities and the milestones (at least two milestones per year for each activity) at which concrete results have to be provided, together with a system for the monitoring of the fulfillment of the activities.

The Twinning Project will therefore dedicate one activity to updating the action plan and to assisting KAS in extending the action plan with a midterm operational plan. The activity will be conducted in the first project quarter. At the end of the project there will be an activity to evaluate the outcome of the work undertaken during the project and to plan for the development of National Accounts in Kosovo after the Twinning Project. A midterm activity in 5th quarter can be considered in order to further specify the activities to take place in the rest of the project.

### **Activities to be undertaken in preparation for the mission:**



- Adapted Global Assessment report (AGA)
- Action Plan for compiling and publishing comprehensive statistics on National Accounts and labour market
- Program of official statistics 2013 -2017
- Strategic Development Plan 2009- 2013

Arrange necessary meetings with external stakeholders:

List of meetings with stakeholders external to KAS- can be included in the program for mission

**The expected activities are:**

- Update of next yearly action plan for improvement of National Accounts
- Development of detailed plan for actions by the twinning program -

**Expected output:**

- Mission report – according to template
- Detailed plan for further activities to be completed in component 2 by the twinning program
- Updated version of the National Accounts action Plan –ready for consideration by KAS senior management

**Annex 1. Programme, - January 2013**

Day	Place	Time	Event
<b>1</b>	Hotel Sirius	08:00	RTA meet experts at Hotel Sirius
	KAS	09.00	Planning the week
		09:30	KAS: Presentation of the Action Plan and overview over National Accounts in Kosovo
		10:30	Coffee break
		11:00	MS: EU regulations on National Accounts
		12:00	Lunch break
		13:15	MS: National Accounts in EU member states
		14:30	Coffee break
		15:00	Workshop: Comparison of data sources and methodologies in KAS and MS
		16:30	Preliminary conclusions
<b>2</b>	KAS	09:00-16:00	Workshop continued (Program to be completed)
<b>3</b>	KAS	09:00-16:00	Workshop continued (Program to be completed)
<b>4</b>	KAS	09:00	Ad-hoc and hands-on meetings: Wrapping up
		10:30	Coffee break
		10:45	Workshop: Agreement on recommendations and time plan
		12:00	Lunch
		15:00	Debriefing with BC Project Leader: Recommendations, time plan and implied work program for BC
<b>5</b>	KAS	09:00	Report writing
		10:30	Coffee break

		10:00	Report writing
		12:00	Lunch break
		13:15	Debriefing: Experts, Component Leader and RTA

## **Annex 2. Persons met**

### KAS:

#### National Accounts

Ilir Berisha, director of Economic Direction,

Xhevrie Fetahu, head of National Accounts Department,

Ylli Shala, Ilir Mazrekaj, Emine Bajrami Florije Krapic, Nysret Sylejmani, Besim Mehmeti

#### SBS and Business register

Hysni Elshani, head of Economic Statistics Department and Muhamet Kastrati, expert

### RTA Team:

Per Knudsen, RTA

Nora Zogaj, RTA Assistant